## **EXHIBIT E**

1	VOLUME I
2	PAGES 1 to 243
3	EXHIBITS 1 to 24
4	
5	IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF MASSACHUSETTS
6	CASE NO. 04-10006-WGY
7	MICHAEL RODIO,
8	Plaintiff, :
	vs. :
9	R.J. REYNOLDS TOBACCO COMPANY, :
10	Defendant.
11	
12	DEPOSITION OF MICHAEL RODIO, taken in
13	behalf of the Defendant, pursuant to the applicable
14	provisions of the Massachusetts Rules of Civil
15	Procedure, before Sherri A. DeTerra-Medeiros,
16	Shorthand Reporter and Notary Public in and for the
17	Commonwealth of Massachusetts, at the Law Offices
18	of Sahady Associates, 399 No. Main Street, Fall
19	River, Massachusetts, on Tuesday, August 31, 2004,
2 0	commencing at 10:54 a.m.
21	DETERRA REPORTING SERVICES One Bow Drive
22	Acushnet, Massachusetts 02743
2 3	Tel. (508) 763-2542 Fax (508) 763-3521 1-800-588-8461
24	
1	

```
2
 1
      APPEARANCES:
 2
                Sahady Associates, P.C.,
 3
                   (by Michael Sahady, Esq.)
                  399 No. Main Street,
 4
                  Fall River, Massachusetts 02720,
                  for the Plaintiff.
 5
                Constangy, Brooks & Smith, LLC,
 6
                   (by W.R. Loftis, Jr., Esq.)
                  100 N. Cherry Street - Suite 300, Winston-Salem, North Carolina 27101,
 7
                  for the Defendant.
 8
 9
      ALSO PRESENT:
                        Jackson W. Henson and
10
                        G.R. (Gerry) Deschenes.
11
12
13
14
15
16
17
18
19
20
21
22
23
24
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INDEX Deposition of: Page MICHAEL RODIO Direct examination by Mr. Loftis EXHIBITS Number Page 7-pages Area Sales Representatives Sales Representative, Sales Rep - E 9-pages Performance and Career Management Process Memo 3/1/00Personal Performance Report 2-page Letter Letter 7/20/00 4-page Performance and Career Management Process 2-page Work With 7-page Written Reprimand September 2001 Work Plan Priorities e-mail 10/10/012-page Letter 9/21/01 7-page Final Written Reprimand 148 3-page Response to November reprimand 2-page Letter 12/6/01 e-mail 12/18/01 6-page Performance and Career Management Process 3-page Letter 5/17/02 2-page Letter Personal Performance Report 13-page Memo 8-page Plaintiff's complaint and demand for jury trial 3-page Standards of Business Conduct 3-page Standards of Business Conduct Certification of Compliance 

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MICHAEL RODIO, a witness called in
 1
      behalf of the Defendant, first having been duly
 2
      sworn, on oath deposes and says as follows:
 3
      DIRECT EXAMINATION BY MR. LOFTIS:
                 Mr. Rodio, good morning. We met
 5
      earlier. My name is Randy Loftis.
 6
                     MR. SAHADY: Can we identify --
 7
      excuse me, Randy -- the people present, the names
 8
      of who they are?
                     MR. LOFTIS:
10
                                  Sure.
11
                     MR. HENSON: My name is Jack Henson,
12
      senior counsel in the law department of
13
      R.J. Reynolds Tobacco.
14
                     MR. DESCHENES: My name is Gerry
15
      Deschenes. I am senior manager sales employment
16
      practices with R. J. Reynolds Tobacco Company.
17
                     MR. SAHADY: Is he the same Gerry
18
      Deschenes that we will be deposing tomorrow?
19
                     MR. LOFTIS: Correct.
20
                     MR. SAHADY: I would ask that he not
21
      be present.
22
                     MR. LOFTIS: Let's take an off the
23
      record and let's take a quick look at Rule 615.
24
                     ( Discussion off the record. )
```

```
5
                     ( Mr. Deschenes left the room and
 1
 2
      did not return. )
 3
                     MR. LOFTIS: Anything else before we
      get started?
 4
                     MR. SAHADY: The rules of the
 5
      deposition, what do you wish?
 6
                     MR. LOFTIS: All objections reserved
 7
      except as to form of the question.
 8
                     MR. SAHADY: And motions to strike
 9
      reserved until the time of the trial.
10
                     MR. LOFTIS: I am sorry. What?
11
12
                     MR. SAHADY: All objections except
      as to form and motions to strike are reserved to
13
14
      the time of the trial.
15
                     MR. LOFTIS: Except as to form.
16
      That is fine.
17
                     MR. SAHADY: Except as to form.
18
                 Okay. Mr. Rodio, ready to go?
          Q.
119
                Yes.
          Α.
20
          Q.
                Have you ever done this before?
21
          Α.
                No.
22
          Q.
                 All right. Let me suggest a couple of
23
      things to you that I think will make this go
24
      smoother and hopefully quicker. One, make sure you
```

```
I promise you if you only answer my
 1
          Q.
      question, you will get through a whole lot quicker,
 2
      okay?
 3
                 Yes.
 4
          Α.
          Ο.
                 Fine. Let me have your full name.
 6
          Α.
                 Michael Paul Rodio.
 7
          Q.
                 And where do you reside?
 8
                32 Mount Street, Wrentham,
          Α.
 9
      Massachusetts.
10
                 And how long have you been at that
          Q.
11
      address?
12
                 Approximately 18 years.
          Α.
13
                 Does anyone live with you at the
          Q.
14
      residence?
15
          Α.
                 Yes.
16
          Q.
              Who would that be?
17
          Α.
                 My wife, my daughter and my son.
18
          Q.
                 All right. And your wife's name?
19
          Α.
                 Anne Rodio.
20
                 How -- does she work outside of the
          Q.
21
      home?
22
          Α.
                 She works, yes.
23
          Q.
                 Where is that?
24
          Α.
                 She's a nurse at Health South.
```

```
8
          Q.
                  And your children are how old?
 1
                  17 my son and my daughter is 20.
          Α.
                  What is your educational background?
 3
          Ο.
                  I have a degree from the University of
 4
          Α.
      Massachusetts and Springfield Community College.
 5
                  And I believe after completing your
 6
          Q.
      education, you went to work for R.J. Reynolds?
 7
                  Yes.
 8
          Α.
                  Did you have any other jobs prior to
 9
      going to work for R.J. Reynolds?
10
11
          Α.
                  Many jobs.
                  After graduating from college?
12
          Q.
13
                  No. Not after, no.
          Α.
14
                  Now, I believe you are currently
          Q.
15
      employed at Commonwealth?
16
          Α.
                  Brands, yes.
17
                  Where are they based? Where is their
          Q.
      home office?
18
19
          Α.
                  Bowling Green, Kentucky.
20
          Ο.
                  When did you begin working at
21
      Commonwealth?
22
          Α.
                  February 3rd of last year, I believe.
23
          Q.
                  That would be 2003?
24
          Α.
                  Yes.
```

```
9
 1
          Q.
                 And what is your current position with
      Commonwealth?
 2
                Northeast military manager Quantico.
 3
          Α.
                And what is your current compensation?
 4
          Q.
              I think it's 32 or $33,000 a year.
 5
          Α.
 6
          Q.
                 You get any bonuses?
 7
                 If we -- if the company makes their
          Α.
 8
      goals, yes.
                 And what if the company made its goals?
 9
          Q.
10
                 Their goal this year is for 15 percent,
          A.
11
      but they may not make it.
12
                 So you could get a bonus of up to 15
          Q.
13
      percent of your base pay?
14
          Α.
                Yes.
15
                All right. And --
          Q.
16
              Go ahead.
          Α.
17
                 I want to briefly get your work history
          Q.
18
      at R.J. Reynolds if you could just -- what
      positions did you hold?
19
20
                 Sales rep and area sales rep.
          Α.
21
          Q.
                 And when you left the company, were you
22
23
          Α.
                Area sales rep.
24
          Q.
                And during the period of time that you
```

```
10
```

```
worked for the company, did you have multiple
 1
     territories?
 2
          A. Yes.
 3
               Okay. Tell me what -- when did you
 4
          Q.
     became an ASR?
 5
            I think it's maybe in the early '80s,
 6
          Α.
      late '80s.
 7
                     MR. SAHADY: You're using acronyms
 8
      which I am not that familiar with.
 9
10
          Α.
                 Area sales rep.
11
                     MR. SAHADY: Just -- I am speaking
12
     to Attorney Loftis. ASR is area sales rep; is that
13
     right?
14
                     MR. LOFTIS: Right.
15
                     MR. SAHADY: Go ahead.
16
             As an area sales rep, what were your
          Q.
17
      responsibilities to the company?
18
                 Well, it changed from time to time, but
          Α.
19
      when I first started, it was to make your monthly
20
     call, to introduce new product, try to maintain
21
     existing distribution, make good financial
22
     decisions and work on maintaining a good
23
     relationship with store owners and contract
24
     relations and making sure that the contracts were
```

And the contracts changed?

22

2 3

24

Yes.

Yes.

Α.

Q.

Α.

```
So even the same contract would change --
          Q.
 1
                 Multiple.
 2
          Α.
                 -- multiple times? As a sales rep, you
 3
          Q.
      had to keep up with all of that?
 4
          Α.
                 Yes.
 5
 6
          Ο.
                 And that was part of your job
 7
      responsibility?
          Α.
                 Right.
 8
                 And you had with -- both with the
 9
          Ο.
      hand-held device and the lap top, you could go into
10
11
      the store, one of your retail accounts, and report
12
      data back to the company; is that correct?
13
          Α.
                 Yes.
14
                 Things like you would put in what -- you
          Q.
15
      would enter the product availability, correct?
16
          Α.
                 Correct.
17
                 And do you know what the company used
          Q.
      all that data for?
18
19
                 Well, I imagine in making marketing
20
      decisions and business decisions.
21
                 And to the best of your knowledge, all
          Ο.
22
      sales reps were required to submit that data either
23
      through the hand held or the computer?
```

Α.

Yes.

```
13
                     MR. LOFTIS: Let's mark this as
 1
      Exhibit 1.
                      ( Exhibit Number 1 marked for
 3
                      identification. )
                 Can you identify what we've marked as
 5
      Exhibit Number 1?
 6
                  It's area sales representatives, sales
          Α.
      representative, sales representative and job
 8
      responsibility, professional/managerial, technical,
 9
10
      business and personal dimensions.
11
                 Have you seen that before?
          0.
12
          Α.
                 Yes.
13
          Q.
                 And the date -- I believe it's on the
14
      second page, looks like the date is 1/99. Do you
15
      see on the lower left-hand corner? Page 2.
16
          Α.
                 Yes.
17
                 Do you believe this is a listing of all
          Q.
18
      of the responsibilities and accountabilities that
19
      you had as an area sales rep during the last
20
      several years you worked at the company to the best
21
      of your knowledge?
22
          Α.
                 Yes.
23
          0.
                 If there is -- if there was any change,
```

it would have probably been to add something else,

wasn't the first. There have been other

```
restructurings over the years?
 1
 2
          Α.
                Yes.
                 And sales reps were realigned based on
 3
          Q.
      certain companies?
 4
 5
          Α.
                 Right.
                 Let me go ahead and hand you what we'll
 6
          Q.
      mark as Exhibit 2.
 7
                      ( Exhibit Number 2 marked for
 8
 9
                      identification. )
                  You can go ahead and take a look at
10
          Q.
11
      Exhibit 2 which you have got right in front of you.
      That is the 2000 evaluation which would reflect
12
13
      your performance in 1999; is that correct? You see
14
      the dates?
15
               Yes. It looks to be the same.
          Α.
16
          Q.
                 It is out of your personnel file if that
17
      helps.
18
                 Yes.
          Α.
19
          Q.
                 It's dated January of 2000, correct?
20
          Α.
                 Yes.
21
          Ο.
                 And it's an evaluation of your
22
      performance in the calendar year 1999, correct?
23
                 Yes.
          Α.
24
                 Now, I am going to point out a couple of
          Q.
```

```
things in this evaluation to you. You'll probably
```

- 2 need to be looking at the exhibit itself. On the
- 3 first page -- let me tell you something that may
- 4 help as we go through. If you look on the lower
- 5 right-hand corner, you will see a numbering system,
- 6 number on the lower right.
- 7 A. Yes.
- 8 Q. See 42?
- 9 A. Yes.
- 10 Q. That's a number that was stamped on the
- 11 documents by my office as they were provided to
- 12 your attorney, so I will refer to page numbers and
- 13 I'll use those numbers periodically throughout the
- 14 day, okay?
- 15 A. Okay.
- 16 Q. On page 42 the handwritten part the
- first sentence says "increased RJR exposure and
- 18 presence in the Fall River market." Do you believe
- 19 that to be an accurate statement?
- 20 A. Yes.
- 21 Q. And I think -- would you view that --
- that's a positive comment, is it not?
- 23 A. Yes.
- 24 Q. And then on page 43 where it shows

```
1 previous development needs -- and that would be
```

- from last year's plan evaluation, correct -- it
- 3 says previous development needs results against
- 4 last year's development plan needs. Do you see
- 5 where I am?
- 6 A. Umm hmm.
- 7 Q. One other rule. You need to say yes or
- 8 no.
- 9 A. Yes.
- 10 Q. And the first line talks about call
- 11 count. What is call count?
- 12 A. How many calls you do every day.
- 13 Q. And was that something that the company
- 14 tracked?
- 15 A. Hmm.
- 16 Q. Is that something the company tracked?
- 17 A. Yes.
- 18 Q. For you and all other sales reps?
- 19 A. Yes.
- 20 Q. And it says your average call count was
- 21 below division average. Do you have any reason to
- 22 believe that is not true?
- A. If they wrote that, that must be true.
- 24 Yes. I mean, I don't know, what was the division

```
1 average that year?
```

- Q. I am asking whether you've got any
- 3 reason to believe that is a false statement?
- 4 MR. SAHADY: Objection. Asked
- 5 through the firm. You may answer, Mr. Rodio, if
- 6 you can.
- 7 A. I am not sure because I don't know what
- 8 the average was that year.
- 9 Q. How many years have you been -- this was
- 10 in 2000. You had been with the company how long at
- 11 that time?
- 12 A. Probably 23 years.
- 13 Q. Do you think your call count should have
- 14 been below the division average --
- MR. SAHADY: Objection again.
- 16 Q. -- if it was?
- MR. SAHADY: You may answer.
- 18 Q. If your call count was below division
- 19 average, do you think that was acceptable?
- 20 A. Some of the senior reps had more time
- 21 off. By taking more time, you work less days, so
- 22 sometimes you couldn't stay as high as the rest of
- 23 them. I don't believe -- I think the average --
- 24 the goal that year was seven calls per day.

```
1 Q. Might be higher than the less than
```

- 2 average?
- 3 A. Yes.
- Q. On the next line it says "Mike shows
- 5 highest PMX percentage." Is that Phillip Morris
- 6 exclusive?
- 7 A. Yes. I was transferred to this
- 8 assignment. The previous assignment I had low PMX.
- 9 I had good relations with my accounts. This area,
- 10 for whatever reason -- I don't know if the salesman
- 11 had trouble here or what -- was in very poor
- 12 condition, and it was a very uphill battle. We had
- the lowest share in the market, the whole
- 14 northeast.
- 15 Q. I only asked you if PMX meant Phillip
- 16 Morris exclusive.
- 17 A. Oh, okay. Sorry.
- 18 Q. Now, on the bottom of that in this box
- 19 where it says previous development, the very last
- 20 paragraph, it says improve administration/knowledge
- 21 of computer applications. Mike fails to meet his
- 22 accountability of handling administration functions
- 23 and you continue to read the rest of it.
- A. This was an opinion of one person.

- 1 Q. Was it administrative?
- 2 A. I had no problem with administration.
- 3 Q. Was administrating responsibility part
- 4 of your job?
- 5 A. Of course, you're assigned.
- 6 Q. What was included within the
- 7 administrating?
- 8 A. Reporting of calls, reporting of
- 9 contracts, upgrading contracts, making sure they
- 10 are on time, writing them up.
- 11 Q. Contract compliance?
- 12 A. Compliance, make sure it's done.
- 13 Q. Maintaining POS?
- 14 A. Maintaining -- POS was very well
- 15 maintained.
- 16 Q. Now, that was also an administrative
- 17 responsibility?
- 18 A. I don't know if they call that
- 19 administrative but maybe. POS, yes.
- 20 Q. Did you attend training on the lap top?
- 21 A. Yes.
- 22 Q. Where was that? Was that in
- 23 Winston-Salem?
- 24 A. We had several classes. Some were in

```
Winston-Salem years ago. We had some in hotel
 1
      rooms, casinos.
 2
             And effectively utilizing that computer
 3
          Q.
      was part of your responsibility as well?
 4
                 Yes.
 5
          Α.
                Okay. Next page is 43.
          Q.
 6
 7
                     MR. SAHADY: We're on 43.
 8
                     MR. LOFTIS: I mean 44. I am sorry.
 9
                 You will see the notation -- if you read
          Q.
      the summary, it sounds like the review is saying
10
11
      that you made positive interroads.
12
      increased RJR exposure, but where I find you
      deficient is in the area of administration and
13
14
      communication; is that correct? Is that an
```

- MR. SAHADY: Objection. The
- document speaks for itself.

accurate assessment?

18 A. No.

- 19 Q. All right.
- 20 A. Actually, I worked very hard on
- 21 administration and got everything as best I could
- in on time. There were times with the computers
- 23 they were having problems, not up to my abilities,
- 24 and sometimes the computer communications wouldn't

```
go through. It wasn't my problem, but I worked as
```

- 2 hard as I could to make sure that everything was
- 3 done properly.
- Q. Did everybody have the same computer?
- 5 A. Well, some of the people's computers
- 6 broke down, so they had newer computers, and some
- of the people had older computers, and the older
- 8 ones had sometimes a tendency at the end of their
- 9 life to break down during the day. The battery
- 10 would die, whatever, so you would have to try to do
- things from memory or jot down things.
- 12 Q. Did you -- so you got your computer as
- 13 part of Sales Force 2000?
- 14 A. I believe so, yes.
- 15 Q. And that was an issue that came out in
- 16 1995?
- 17 A. I couldn't tell you.
- 18 Q. Whenever it was, did you get a new
- 19 computer during the period of time that you worked
- 20 for the company?
- 21 A. I got several computers.
- 22 Q. And when batteries broke down, you would --
- what you would do then or what any sales rep would
- 24 do when they had a problem with the computer would

```
you make notes of what you were supposed to enter?
 1
 2
          Α.
                 Try to make notes as best you could,
      write them down.
 3
                 When you enter the computer -- let's
          Ο.
 4
      take product availability, for example, you enter
 5
 б
      into the computer what brands were available in the
 7
      store; is that correct?
                 Could be 40 to 50 entries, between 40
 8
          Α.
      and 50 entries.
 9
10
          Q.
                And so when the computer broke down, you
11
      had to write down --
12
                 Yes, so if you had ten calls that day,
13
      you had to make 500 notes. That is just on
14
      entries, and you had other notes and questions you
15
      had to make notes on so human -- I did as best I
16
      could humanly possible to make the notes I could.
17
          Q.
                 But doing as best as you could seemed
18
      impossible -- is it not possible that you did make
19
      errors when you entered the stuff at home that
20
      night?
```

MR. SAHADY: Objection.

MR. SAHADY: Objection.

I couldn't tell you.

Do you think you never made a mistake?

21

22

23

24

Q.

Α.

```
1
          Q.
                 Were you ever late in responding to
      anything?
 2
                 Was I ever late?
          Α.
 3
                     MR. SAHADY: Objection.
                                               Too broad.
 4
                 I'm --
 5
          Α.
                     MR. SAHADY: Wait until I've
      finished my reason for the objection. When you say
 7
      "anything," that could cover a multitude of things.
 8
 9
          Ο.
                 Were you ever late in fulfilling any of
10
      your responsibilities to the company?
11
                     MR. SAHADY: Objection.
12
      responsibilities?
13
                     MR. LOFTIS: I don't think -- object
1.4
      to the form of the question but that is the only
15
      thing that is reserved.
16
                     MR. SAHADY: Fair enough. Go ahead.
17
      You may have it. Can you answer that?
18
                 It's possible I was late on something.
          Α.
19
      I can't tell you exactly what.
20
                     MR. LOFTIS: Mark that.
21
                 I was early on some things, too.
          Α.
22
                     ( Exhibit Number 3 marked for
23
                     identification. )
24
          Q.
                 All right. Exhibit Number 3, Mr. Rodio,
```

```
1
      is an e-mail. Did you get e-mails on your lap top
      as well?
 2
          Α.
                 Yes.
 3
                 I believe e-mails read from the bottom
 4
          Q.
      up or at least these do, so the original message
 5
      was from Amy Maguire sent on February 28th. Do you
 6
 7
      see that?
                     MR. SAHADY: March 1st, 2000. Do we
 8
      have the same?
 9
10
                     MR. LOFTIS: You read from the
11
      bottom up.
12
                     MR. SAHADY: Oh, bottom up.
13
                     MR. LOFTIS: The earliest e-mail
      would be from Amy Maguire, and it goes out to a
14
15
      bunch of people including Mr. Rodio.
16
          Q.
                 Do you see that, Mr. Rodio?
17
          Α.
                 Yes.
18
                 And it says "please respond by Friday,
          Q.
      3/300 with draft information for the below drafts."
19
20
      Do you see your name below that?
21
          Α.
                 Yes.
22
                 Do you know why you would have gotten
          Q.
23
      five requests to send this information in?
24
          Α.
                 I don't remember getting five requests,
```

```
but if I would have gotten one request, I would
 1
      have answered it. There must have been a reason.
 3
          Ο.
                 Why you didn't answer?
                 No, because if I received something that
          Α.
      is a request, I answered it. Possibly I didn't
 5
      receive the previous e-mails.
 6
 7
          Q.
                 Who is Amy Maguire?
          Α.
                 She was Mr. Kane's secretary.
 8
          Q.
                 And what is his position?
 9
10
          Α.
                 He was the regional manager.
11
                     MR. LOFTIS: Mark this.
                      ( Exhibit Number 4 marked for
12
                     identification. )
13
14
                 One other question about Exhibit 3,
          Q.
15
      Mr. Rodio, why you are looking at it. If you did
16
      get five requests and didn't respond, would that be
17
      acceptable?
18
                     MR. SAHADY: Objection.
19
          Q.
                 Just -- he's not instructing you not to
20
      answer.
               That is not for him to say.
21
                     MR. LOFTIS: You can't instruct him
22
      not to answer.
23
                     MR. SAHADY: Well, I can.
                                                 I can.
24
                     MR. LOFTIS: Only if it's
```

```
1 privileged.
```

- MR. SAHADY: That is not something
- 3 that he decides, what is acceptable or not.
- 4 MR. LOFTIS: You can't testify
- 5 either.
- 6 MR. SAHADY: That's a question of
- 7 law for the jury to decide.
- 8 MR. LOFTIS: Well, you can object to
- 9 the form of the question but that is it.
- 10 MR. SAHADY: I am not so sure about
- 11 that.
- MR. LOFTIS: Well, instruct him not
- 13 to answer.
- MR. SAHADY: It doesn't give the
- 15 defendant carte blanche to ask any question under
- 16 the format agreed upon.
- MR. LOFTIS: I am going to ask the
- 18 question.
- 19 MR. SAHADY: Go ahead. You have the
- 20 right to ask the question, and I instruct him not
- 21 to answer. Can we hear the question again?
- 22 Q. All right. Let me rephrase it. This is
- in 2000, Mr. Rodio, correct?
- 24 A. It says -- I don't know. I cannot see

```
1 it. I will look. Yes. March 1st, 2000.
```

- Q. You had been with the company for 23
- 3 years at that time?
- 4 A. Yes.
- 5 Q. All right. In your 23 years of
- 6 experience with the company, did you think it would
- 7 be acceptable if, in fact, it took five requests
- 8 before you responded to the regional office?
- 9 MR. SAHADY: Objection.
- 10 Q. Answer the question.
- 11 A. I have no answer to that.
- 12 Q. Does that mean you don't know?
- 13 A. Hmm.
- 14 Q. Does that mean you don't know whether it
- 15 would be acceptable or not?
- MR. SAHADY: It hasn't been
- established that he, in fact, ignored one, two,
- 18 three, four.
- 19 MR. LOFTIS: I am asking a
- 20 hypothetical question. That is all.
- 21 A. I never ignored things. I tried to
- 22 answer things in a proper time.
- Q. If you received these five requests for
- 24 your responding, would that be acceptable? Just

```
1 yes or no.
```

- MR. SAHADY: Objection.
- 3 A. I would answer requests in a reasonable
- 4 time if I received them. I wouldn't let them go.
- 5 I tried to answer every request that comes. I
- 6 tried to do the best I could.
- 7 MR. SAHADY: You've answered the
- 8 question.
- 9 Q. Number 4. Very briefly. What is a
- 10 personal performance report?
- 11 A. It's the manager's opinion. It's my
- 12 manager's opinion about how I did.
- 13 Q. Just so we can get some terms straight
- that will help us going through. Says activities
- 15 conducted that line right there.
- 16 A. That --
- 17 Q. WW is work with?
- 18 A. Yes.
- 19 Q. AA is what?
- 20 A. AA is checking calls.
- Q. What does AA stand for?
- 22 A. Hmm.
- Q. What does AA stand for?
- A. Accountability -- I couldn't tell you.

```
What does TA stand for?
 1
          Q.
 2
          Α.
                 Territory analysis.
          Q.
                 Now, a work with is when your manager
 3
      actually goes out and goes into the store with you?
 4
                 Yes.
 5
          Α.
                 Not coming behind you, correct?
 6
          Q.
 7
          Α.
                 Yes.
                 In a TA the manager would come behind
 8
          Q.
      you in a day or so, correct?
 9
          Α.
                 Yes.
10
11
                     MR. SAHADY: Behind him meaning at
12
      another time or physically behind him?
                     MR. LOFTIS: Physically behind him.
113
14
      Well, not right behind him. It could be a day
15
      later.
16
                 Could be a week later, a day later.
          Α.
17
                 Right. But on a work with, your manager
          Q.
      would be with you in the store, correct?
```

improving admin with ROU." Do you see that?

And the very last entry it says "work on

18

19

20

21

22

23

24

Α.

Q.

Α.

Q.

Α.

Yes.

Yes.

An ROU is what?

The regional office.

```
31
 1
          Q.
                 That is where Mr. Kane works?
                 Yes.
 2
          Α.
 3
          Q.
                 And what would be included within
      administration?
 4
                 It's a general statement.
 5
          Α.
                 Do you know what was included?
 6
          Q.
 7
                 It could be a wide range of things.
          Α.
 8
          Q.
                Part of the --
                 It wasn't explained.
 9
          Α.
10
      administration includes a lot of things.
11
                 If you go back to Exhibit 1, go to the
          Q.
12
      second page, left-hand column, you see where it
13
      says managing administration? Again, yes or no.
14
                 Yes.
          Α.
15
          Q.
                 Is it your understanding that those were
16
      your administrative responsibilities?
17
          Α.
                 Yes.
                 Okay. Did you ever -- now, I am going
18
          Q.
      to flip you back and forth on that, and I apologize
19
      for that, but if you go to Exhibit 4 --
20
21
          Α.
                 Yes.
22
          Q.
                Do you see that one?
23
          Α.
                 Yes.
24
          Q.
                 I believe you are looking at one?
```

- 1 A. This is four.
- Q. Right. Did Mr. Fasciani give you a copy
- 3 of that or show it to you?
- 4 A. It's four years ago. I honestly
- 5 couldn't tell you.
- 6 Q. Had you ever seen it before?
- 7 A. Again, this is four years ago.
- 8 Q. So you don't know whether you got it or
- 9 not? If you don't, that is fine.
- 10 A. It's something that happened four years
- 11 ago.
- 12 Q. I understand, Mr. Rodio. I am just
- asking you whether or not you got a copy of it? If
- 14 you don't remember --
- 15 A. To be honest with you, I don't. I can't
- 16 recall.
- 17 Q. Did you ever tell Mr. Fasciani that you
- 18 didn't understand what was included within your
- 19 administrative responsibilities?
- 20 A. Not that I recall. Maybe I asked him a
- 21 question. I might have asked him for help on
- 22 something.
- Q. Do you recall that specifically?
- 24 A. Might have been a new program, might be

```
uncertain of a new program, so I'd asked for
 1
 2
      clarification.
                 Did he provide the clarification when
 3
          Q.
      you did?
 4
                 Sometimes you would have to wait.
 5
          Α.
                 Did he eventually provide the
 6
      clarification?
 7
          Α.
                 Majority of times, yes?
 8
 9
                     MR. LOFTIS: Mark 5.
                      ( Exhibit Number 5 marked for
10
                      identification. )
11
12
                 That's Exhibit 5. Do you see the
          Q.
13
      subject of this document is personal progress
14
      report?
15
          Α.
                 Yes.
16
                 What is the purpose of this document?
          Q.
17
                     MR. SAHADY: Objection.
18
                 Do you know?
          Q.
19
                 The purpose?
          Α.
20
          Q.
                 Did you ever get these during the course
21
      of your 23 years with the company or 26 years?
22
          Α.
                 Yes.
23
          Q.
                 You got personal progress reports?
24
          Α.
                 Yes.
```

```
34
        Q.
                 Why did you get them? What was the
 1
      purpose of it --
 2
                     MR. SAHADY: Objection.
 3
                 -- if you know?
 4
          Ο.
 5
          Α.
                 I couldn't tell you. It's the company
 6
      who wrote it for their information.
 7
                Did they give you a copy of it? It says
          Q.
 8
      Dear Mike.
 9
          Α.
                 I don't have a copy of it.
                So you don't know whether you got it or
10
          Q.
11
      not?
12
          Α.
                Well, it says Dear Mike so I really
13
      couldn't tell you.
14
                 Mr. Rodio, you received personal
          0.
15
      progress reports from other managers other than
16
      Mr. Fasciani; is that correct?
17
                Yes.
          Α.
18
                 On the bottom again it mentions -- did
          Q.
      you ever tell any of your managers you didn't
19
20
      understand why you were getting these personal
21
      progress reports or say what are they for?
22
                 I don't believe I ever said that.
          Α.
23
                Now, the administrative communication at
          Q.
```

the bottom of the page it says "you are not

```
1 updating your master list on a call by call basis
```

- 2 as instructed at our last two meetings." What does
- 3 that refer to? What is your master list?
- 4 A. As far as I know, I always updated my
- 5 master list.
- 6 Q. Do you see where I was reading?
- 7 A. Yes.
- 8 Q. Where was it? It's on the first page.
- 9 MR. SAHADY: Very last line,
- 10 Mr. Rodio.
- 11 Q. What is the master list?
- 12 A. It's your list of calls.
- MR. SAHADY: I am sorry. I didn't
- 14 hear that.
- 15 A. It's a list of your accounts.
- 16 Q. So it's a list of all of your accounts
- 17 within your territory?
- 18 A. Yes.
- 19 Q. And you were suppose -- how did you
- 20 update that?
- 21 A. Well, if the volume is changed, you
- 22 change the volume. If the phone number changed,
- 23 you change the phone number. If the name of the
- 24 account changed, you change the name of the

```
1 account. Whatever you had to do.
```

- Q. And if the company believed that you
- 3 were not updating your master list, how would they
- 4 know that?
- 5 A. This isn't the company. This is
- 6 Mr. Fasciani.
- 7 Q. He was your manager; he worked for the
- 8 company?
- 9 A. As far as I know, I updated my master
- 10 list to the best of my ability.
- 11 Q. To the best of your ability?
- 12 A. Yes.
- 13 Q. So how would Mr. Fasciani -- when you
- 14 updated your master list, would that be something
- 15 you sent in to the company?
- 16 A. No. It was something you do on the
- 17 computer.
- 18 Q. With your lap top?
- 19 A. Yes.
- 20 Q. So when you'd update it, you would go
- into the store and you would update everything in
- 22 the store, and then you would go home at night --
- 23 A. Communicate.
- Q. -- and communicate which would down load

```
all of that information into a master computer,
1
      correct?
2
          Α.
                 Yes.
3
                 And then Mr. Fasciani would check the
 4
          Ο.
     master computer to see if you were updating your
5
     master list on a call by call basis, correct?
 6
                 That is correct. I --
7
          Α.
                     MR. SAHADY: Just wait.
 8
                 Were you aware that Mr. Fasciani -- did
          Q.
 9
10
      he ever comment to you or do you ever recall being
11
      told that your master list was not being updated on
      a call by call basis?
12
13
          Α.
                 I don't recall that.
14
                 On the second page -- let me ask you
          Q.
15
      this. Back on that master list on a call by call
16
      basis, would you believe that would be
      administrative in nature?
17
18
          Α.
                 Yes, it's administrative. Actually,
19
      it's not my opinion. It's the company's opinion.
20
                 Okay, but they viewed it as an
          Q.
      administrative function --
21
22
                     MR. SAHADY: Objection.
23
          Q.
                 -- to the best of your knowledge?
24
                     MR. SAHADY: Objection.
```

```
Q.
                 You can answer.
 1
 2
                     MR. SAHADY: You are asking him what
      is in the mind of the company.
 3
                 It's not my opinion. It's the company's
          Α.
 5
      opinion.
                 So as we sit here today, after 26 years
 6
          Q.
7
      with the company, you do not have an understanding
      that updating the list was part of your
 8
      administrative responsibilities?
 9
10
                     MR. SAHADY: He answered that
11
      question.
12
                 I did. I said I updated the master list
          Α.
13
      every time.
14
          Ο.
                 That isn't what I asked you. Did you --
15
      did you consider that part of your administrative
16
      responsibilities?
17
                     MR. SAHADY: He answered that
18
      question.
19
          Α.
                 That --
20
          Q.
                 What was the answer?
21
                 -- I did to my best ability.
          Α.
22
          Q.
                 That wasn't the question.
23
                     MR. LOFTIS: I don't think he's
```

answered the question.

```
1 MR. SAHADY: You went back to
```

- 2 Exhibit 1 and he answered at that time he
- 3 recognized that to be part of his --
- 4 MR. LOFTIS: I am asking him a
- 5 different question now.
- 6 MR. SAHADY: Not quite. Same
- 7 question. Different form.
- 8 Q. Did you view updating your master list
- 9 to be part of your administrative duties?
- 10 A. I updated the master list to the best of
- 11 my ability.
- 12 Q. That is not what I asked you. I will
- ask you the question over and over again until you
- 14 answer it. Did you view updating your master list
- as part of your administrative responsibilities?
- 16 Just a yes or no.
- 17 A. Yes, I updated my master list.
- 18 Q. Did you view that as an administrative
- 19 responsibility of your job? Yes or no.
- 20 A. Upgrading the list, yes.
- Q. Okay. Thank you. The second page
- 22 refers to the folder program. What is that?
- A. At that time we had folders that we
- 24 would give to the stores with all their contract

```
information and what their responsibilities were.
 1
                 And is that something that you would
 2
          Q.
      leave in the store?
 3
          Α.
                 Yes.
 4
 5
          Ο.
                 Would you report in your lap top that
      you had left it in the store?
 6
                  I don't think -- I don't believe.
 7
          Α.
      don't recall. I think you would just -- obviously
 8
 9
      if you had a contract, you had to report the
10
      contract in your computer.
11
                 And that would be administrative in
          Q.
12
      nature?
13
                 Yes.
          Α.
14
          Q.
                 Number 3 says "you are not, as I
15
      requested, submitting a bi-weekly status report
16
      every two weeks."
17
                  I don't recall ever seeing that.
18
          Q.
                 Do you recall being asked to submit
19
      bi-weekly status reports every two weeks?
20
          Α.
                  If I was requested to do it, I did it.
21
          Q.
                 And how would you submit those?
22
                  I don't recall. It's four years ago.
          Α.
23
      couldn't tell you.
24
          Q.
                 Via a lap top?
```

```
1 A. If it was requested in lap top, I did
```

- 2 it.
- 3 Q. How else would you submit bi-weekly --
- 4 how else would you submit status reports to Mr.
- 5 Fasciani?
- 6 A. I don't know. If he asked on the
- 7 computer, it was by computer. I don't recall this
- 8 statement.
- 9 Q. Do you recall being asked to submit
- 10 bi-weekly status reports?
- 11 A. Again, it's four years ago. I don't
- 12 recall.
- 13 Q. During the entire time you worked with
- 14 the company, do you ever recall being asked to
- 15 submit bi-weekly status reports to keep your
- 16 manager apprised of progress in your assignment?
- 17 A. I don't recall.
- 18 Q. Okay. And Number 4 refers to call count
- 19 is below division average, references your planning
- 20 calendar. What is that?
- 21 A. The planning calendar is a calendar
- 22 where what calls you were going to.
- Q. And would that be something that was on
- 24 your lap top?

```
42
1
          Α.
                 Yes. We also had a physical one.
          Q.
                Did you keep both?
 2
                 I think I helped develop the program.
 3
          Α.
                 Did you keep both?
          Q.
                 We were only requested to keep a
 5
          Α.
     physical one if I remember.
 6
7
          Q.
                 So not in the lap top?
                 I believe. To be honest, I don't
 8
          Α.
      recall. I think I may have had one in the lap top,
 9
     but I don't recall.
10
11
          0.
                 Did you share that with Mr. Fasciani,
12
     your planning calendar?
13
                 If he asked for it, I shared it with
14
      him.
15
                     MR. LOFTIS: Mark 6.
16
                     ( Exhibit Number 6 marked for
                     identification. )
17
18
                 All right. Exhibit 6. All right.
          Q.
19
      Showing you Exhibit 6. Do you recall receiving
20
      this document, Mr. Rodio? It says Dear Mike.
21
          Α.
                Again, it's four years ago. I don't
      recall.
22
23
          Q.
                 Do you recall receiving mid year
```

performance reviews on occasion?

the use of lap top tools. I know that was his

```
1
      opinion. Were you aware of that opinion?
                 I worked very hard on always reporting
 2
          Α.
      accurately, and this report was his opinion.
 3
      opinion at that time was positive.
 5
                 The overall opinion was positive, wasn't
          Q.
      it?
 6
 7
                 Yes.
          Α.
          Q.
                 And at least at the time of this mid
 8
     year review on July 20, 2000, in Mr. Fasciani's
 9
      opinion, your administrative functions were being
110
      handled satisfactory. Would you agree?
11
12
                 According to this document.
13
                 And other than the information that you
          Q.
14
      submitted to the company, would Mr. Fasciani have
15
      any way of knowing whether or not your
      administrative responsibilities were being properly
16
17
     performed or not?
18
                 I can't really tell you that.
          Α.
19
      Fasciani would know.
20
                     MR. LOFTIS: Mark that.
21
                     ( Exhibit Number 7 marked for
22
                     identification. )
23
          Q.
                 Number 7, Mr. Rodio, I believe that's an
24
      evaluation you received in January of '01
```

```
1 reflecting the company's evaluation of your
```

- performance for calendar year 2000; is that
- 3 correct?
- 4 A. It's interesting. Our goal was to make
- 5 100 percent coverage each month but I was below the
- 6 goal --
- 7 MR. SAHADY: Michael, wait for the
- 8 question.
- 9 THE DEPONENT: It's interesting.
- 10 Q. I just ask you if you can identify the
- 11 document?
- 12 A. Yes. I have a copy.
- 13 Q. Now, you were talking about call count.
- 14 You made some comment about that. Was that on the
- 15 second page?
- 16 A. I don't know.
- 17 Q. Was that where you were reading?
- 18 A. Yes.
- 19 Q. And what it says is you achieved 100
- percent only three of the 11 months, correct?
- 21 A. Yes.
- Q. It didn't say the goal was 100 percent,
- 23 did it?
- A. You could go 99 percent but you didn't

```
1 achieve 100 percent.
```

- 2 Q. Do you see the very next point number 2?
- 3 What was the goal?
- A. I believe the goal that year was around
- 5 92 percent, 95 percent coverage. I believe I was
- in that range. I didn't achieve 100 percent.
- 7 Q. I believe it says that yours was 8.65.
- 8 A. Yes. That is calls per day.
- 9 Q. Okay. Well, what was the coverage goal?
- 10 A. Usually goals are somewhere between 92
- 11 percent and 95 percent so you --
- 12 Q. And where were you -- where do you
- 13 recall that you were on coverage?
- 14 A. As far as I know, I was in the 90s.
- 15 Sometimes would be at 100. That's hard. I cannot
- 16 remember four years ago.
- 17 Q. I noticed on your evaluation in January
- of 2000 which was Exhibit 2 you wrote a response
- 19 that you disagree with that evaluation. Did you
- 20 write a response -- did you disagree with anything
- on Exhibit Number 7?
- 22 A. I showed up at meetings always at the
- 23 time Mr. Fasciani told me to be there.
- 24 Q. I am sorry.

```
1 A. It says I was late for meetings. I
```

- 2 showed up when he told me to be there.
- 3 Q. All right. Do you recall my question?
- A. Disagree? Yes, I definitely disagree.
- 5 Q. Now, I asked you if you had written
- 6 anything that stated that you disagreed with that
- 7 evaluation?
- 8 A. Well, I think you would sit down and we
- 9 could agree or disagree, and I said I would
- 10 disagree.
- 11 Q. Go back to Exhibit 2. Go to page 46 on
- 12 that document.
- 13 A. Okay.
- Q. So you wrote a written response
- 15 explaining why you disagree with the evaluation,
- 16 correct?
- 17 A. Obviously, yes.
- 18 Q. All right. On page 42 which is the
- 19 cover of that document --
- 20 A. Yes.
- 21 Q. -- you refused to sign it because you
- 22 disagreed with it, correct?
- 23 A. Yes.
- Q. And that was your right to do that?

```
48
 1
          Α.
                 Yes.
                 All right. Again, don't go away yet.
 2
          Q.
      Page 46 of that document --
 3
                 Oh, there is another addendum to it,
 4
 5
      too.
                 I'm aware of that. Page 46.
 6
          Q.
                     MR. SAHADY: Of exhibit what?
 7
                     MR. LOFTIS: Two.
 8
                 In the middle of that sentence it says
 9
          Q.
      "my paperwork was on time unless there were a
10
      problem in the system." Do you see that?
11
12
          Α.
                 Where?
                 It's right in the middle.
13
          Q.
14
          Α.
                 Yes. They had times when there was no
15
      communication at all.
16
                 So it was your -- were you explaining
          Q.
17
      that you weren't responsible for any of the
```

administrative deficiencies that were noted?

A. If I had to get something in, I got it

in to the best of my ability unless there was

something wrong with the system. There were times

Down in what sense?

22 when the computers went down.

Q.

- A. You couldn't communicate.

- 1 Q. Was that because the battery was dead or
- 2 just because?
- A. No, because the system.
- 4 Q. The whole system was down so that would
- 5 have impacted every sales rep?
- 6 A. Yes. Well, it depends on if that
- 7 salesman had to report certain things.
- 8 Q. But if the entire system was down,
- 9 nobody could communicate?
- 10 A. Makes sense.
- 11 Q. All right. Now we can go back to
- 12 Exhibit 7. First page of that document you signed,
- 13 right?
- 14 A. Yes.
- 15 Q. You didn't refuse to sign it? You
- 16 didn't say that you disagreed with it?
- 17 A. Yes.
- 18 Q. All right. And did -- to the best of my
- 19 knowledge, you had no response that was attached to
- 20 it expressing your disagreement. Are you aware of
- 21 any kind?
- A. Again, this is something that happened
- 23 four years ago. I cannot tell you what I was
- 24 thinking four years ago.

```
Do you have any document that was a
 1
          Q.
 2
      response to this evaluation?
 3
          Α.
                 There is nothing here, so I imagine
      there isn't.
 4
                 Do you personally have anything?
 5
          Q.
                 Response to this?
          Α.
 6
                A written response.
 7
          Q.
               I don't believe so. I don't know.
          Α.
 8
                 And your overall rating that year was
 9
          Q.
      overall Number 7?
10
11
                 That is what it says.
          Α.
12
                 Was that consistent with the evaluation
          Q.
13
      that you were to receive in the past when you
14
      received others actually?
15
          Α.
                 Yes, from different division managers.
16
                 And this evaluation was from your
          Ο.
17
      manager, Mr. Fasciani, and it was signed off by his
18
      manager Mr. Kane, correct?
19
                 Yes.
          Α.
20
          Q.
                 And those were the same people that
      evaluated you as needs improvement the prior year,
21
22
      correct?
23
          Α.
                Yes, the same people.
```

All right. Did you believe your

24

Q.

```
1 performance had improved over the course of that
```

- 2 year?
- A. I performed the same all the time. I
- 4 did the best I could all the time, and there were
- 5 some people's opinion that thought it was good and
- some people thought it was bad, so it's their
- 7 opinion.
- 8 Q. And so why do you think Mr. Fasciani
- 9 disagreed with you over your performance?
- 10 A. Because we sat in a car one day and he
- said he didn't like me, and if I didn't do what he
- 12 said, he was going to terminate me.
- 13 Q. And when did this take place?
- 14 A. 2001. He also stood out in the parking
- 15 lot and threatened me, said he was going to ruin my
- 16 career, going to ruin me. At that time, I called
- 17 Mr. Kane, and that is when all hell broke out. He
- 18 said he was going to go out and TA me every week.
- 19 He was going to destroy me. I called the office
- 20 and told them what he said, and the way they
- 21 handled it is they came out and reprimanded me.
- 22 Q. Let's back up and get through this a
- 23 little bit at a time so I understand it. You
- 24 understand I need to be able to put timing,

- 1 sequence, location and other things so that I will
- 2 understand. The conversation where he said -- when
- 3 Mr. Fasciani told you he didn't like you did that
- 4 take place in a car?
- 5 A. Yes.
- Q. Was that in the same part of the
- 7 conversation that you later talked about taking
- 8 place in a parking lot? Was that all the same?
- 9 A. No. That was a different occurrence.
- 10 Q. Two different conversations?
- 11 A. Yes.
- 12 Q. All right. When did the conversation --
- when was this conversation when you said Mr.
- 14 Fasciani said he did not like you? When did that
- 15 take place?
- 16 A. I believe it was in 2000.
- 17 Q. Do you have any notes or records
- 18 anywhere that you could reflect when that was?
- 19 A. Yes. They are all written notes. I
- 20 have all written notes.
- Q. Where are your notes?
- 22 A. I don't have them with me. I would have
- 23 to look for them.
- 24 Q. All right. Did you make notes as you

```
went along during the course of your employment
 1
      with the company?
 2
                 Different notes, yes.
 .3
          Α.
                 And did you provide those to your
          Q.
      attorney?
 5
          Α.
                 He's seen them, I believe.
 6
 7
                Did you turn them over to him or did you
          Q.
 8
      keep them?
                     MR. SAHADY: Objection. Don't
 9
               That's privileged.
10
      answer.
                     MR. LOFTIS: I don't know whether
11
12
      it's privileged.
13
                     MR. SAHADY: When he and I get
14
      together it's absolutely privileged.
15
          Α.
                 I think you have copies.
16
                     MR. SAHADY: Objection. Don't
17
      answer.
18
                     THE DEPONENT:
                                     Okav.
                 Were these notes you made
19
          Q.
20
      simultaneously? Do you understand what I am asking
21
      you? In other words, did you make the notes
22
      shortly after an event took place?
23
          Α.
                 I kept the notes, yes.
24
                 That is not -- when did you make them?
          Q.
```

```
If this conversation took place in a car, when
1
      would you have made the notes?
2
                 I don't know the exact date.
 3
          Α.
                 Would it have been within a day or two?
          Q.
                 Possibly.
 5
          Α.
                 I am just trying to understand. Were
 6
          Q.
      you making notes as you were working for the
 7
      company or is it something like after you were
 8
      terminated you sat down and wrote the history?
 9
10
      Which is it?
111
                 I mean -- no. I kept the notes during
          Α.
12
      the company.
13
                 Now, how many pages of notes do you
          0.
14
      think that is?
15
          Α.
                 I couldn't tell you.
16
              More than ten?
          Ο.
17
          Α.
                 Possibly.
18
                 And if you had those notes --
          Q.
19
                 Actually --
          Α.
20
          Ο.
                 If you had those notes in front of you --
21
      were they dated?
22
          Α.
                       I believe I sent them to the
23
      company anyway.
```

Okay. Let me finish about these notes.

24

Q.

- 1 If you had those notes in front of you, you could
- tell me when that conversation took place, couldn't
- 3 you?
- 4 A. Approximately.
- 5 Q. And you could give me a better idea,
- 6 probably be able to testify more fully about what
- 7 you recall from the conversation, correct?
- 8 A. That would make sense.
- 9 Q. But you believe it was sometime during
- 10 2000?
- 11 A. I believe.
- 12 Q. What do you recall being -- how did the
- 13 subject come up? What were you and Mr. Fasciani
- 14 doing together that day?
- 15 A. We worked on some calls, and it was near
- 16 the end of the day and the comment came out of his
- 17 mouth.
- 18 Q. Had he been dissatisfied with some of
- 19 the calls?
- 20 A. Which comment are you talking about?
- 21 Q. When you said you had a conversation
- 22 when you were in the car, you said he told you he
- 23 did not like me.
- 24 A. Yes.

- Q. And that was at the end of a work with?

  Yes.
- Q. Had he been dissatisfied with some of your calls?
- 5 A. No. He said he didn't like my attitude.
- Q. And why do you think he didn't like your
- 7 attitude or didn't like you?
- 8 A. I think he may have been pushed from
- 9 above because previous management told me that the
- regional manager was looking very closely at my
- 11 calls which means they were looking for something
- 12 to terminate me over. This is what my previous
- 13 manager told me.
- 14 Q. And who was your previous manager?
- 15 A. Art Scott.
- 16 Q. Who did Art Scott tell you -- who did he
- tell you was looking at your calls?
- 18 A. Mr. Kane. He would look very closely at
- 19 my calls looking for anything he could find and
- 20 other assignments he would overlook things. If
- 21 something was out of place, he would overlook it.
- 22 Q. Is that exactly what Art told you?
- 23 A. Exactly.
- Q. Did you make a note of that

```
1
      conversation?
                 It could be in the notes.
 2
          Ο.
                 You have those notes with you today,
 3
      right here on you, don't you?
 4
          Α.
                 I am not sure.
                 What do you have in front of you -- that
 6
      notebook that is opened up --
                 It's different things, government
 9
      actions, contract, state minimum pricing laws,
      things.
10
11
          Q.
                 When did you put that together?
12
          Α.
                 Kept it over the years.
13
                 It relates all to your employment at
          Q.
14
      R.J. Reynolds?
15
                 Some of it does, yes. A lot of it does.
          Α.
      Some doesn't.
16
17
                 Does any of it have anything to do with
18
      your claims in this lawsuit?
19
          Α.
                 I believe so.
20
          Q.
                 Okay. So you think Mr. Kane didn't like
21
      you?
22
          Α.
                 For some reason, yes.
23
                 Do you know why?
          Q.
24
          Α.
                 No.
```

- 1 Q. Do you have any reason -- any fathomable
- 2 reason in the world that you believe either Mr.
- 3 Fasciani or Mr. Kane didn't like you?
- 4 A. I have no idea. Mr. Fasciani would do
- 5 whatever Mr. Kane told him.
- 6 Q. Do you think Mr. Fasciani was being
- 7 ordered to do all of this?
- 8 A. I have no idea. It's possible.
- 9 Q. But you don't know?
- 10 A. Only Mr. Kane and Mr. Fasciani.
- 11 Q. And what about the conversation in the
- 12 parking lot? Let me --
- 13 A. There's a long story.
- MR. SAHADY: Just wait for the
- 15 question.
- 16 Q. When did it take place?
- 17 A. Early -- late July or early August of
- 18 2001.
- 19 Q. And was that after a work with as well?
- 20 A. No. We had a meeting previous, and
- 21 Mr. Fasciani wanted to know who was taking vacation
- in August, and people raised their hands, and he
- 23 went into a rage and started saying this isn't
- 24 right, this isn't fair, right in front of the whole

```
1
      division.
          Q.
                 What was not right? What was not fair?
 2
                 That is what we were trying to figure
          Α.
 3
 4
      out.
                 Who was present for this?
          Q.
 5
               Our division.
 6
          Α.
 7
                 So all the sales reps would have been
          Q.
      there?
 8
          Α.
                 Most of them. Mr. Fasciani pointed to
 9
      me, said I want to work with you Tuesday.
10
      singled me out. At that time, he asked me if I was
11
12
      going to take a vacation. I said, I would like to
13
      take a week off in August. He got upset about it.
14
      I said, Well, if it's going to upset you, how about
15
      if I take Fridays and Mondays? I will be around
16
      during the week if something comes up and still
17
      have time with my family, and he would voice mail
18
      me while I was gone on my vacation. He would voice
19
      mail me saying I want to see you Tuesday to do your
20
      evaluation. When I came back on Tuesday, I had to
21
      take time off the job, take time away from my
22
      calls, distribution. We were working a new brand
23
      at the time, trying to introduce it, so if you take
24
      a person away from his call count, it makes it much
```

more difficult to get the distribution. 1 that day, and I asked him, Do you have the evaluation? He says, I forgot it in my car. I 3 said, Go to your car. When he got to his car, he 4 said, I must have left it home, so I asked him --5 well, if we're meeting to do my evaluation, why 6 7 would you leave the thing at home? At that time he blew in a fit in the parking lot, said I am going 8 to ruin you. I am going to destroy your career. 9 He started yelling at me. At that time I called 10 Mr. Kane's office and said that Carl was out in the 11 12 parking lot yelling at me saying he was going to 13 destroy me and was there anyway we could work 14 things out, if we could meet to shakes hands and go 15 to work with each other, and so I went away that 16 weekend. I was trying to -- I had -- I was trying 17 to enjoy my time with my family, and he voice 18 mailed me again, said he was sorry about the blow 19 out on voice mail and would like me to meet with 20 him again to go over things, and then what he did --21 we met that day. I waited for him, waited for him. 22 He didn't show up on time. I finally voice mailed 23 him. Carl, where are you? You're suppose to meet 24 He showed up a little late, then we went out

- and looked at calls, and the calls were in good
- 2 shape. Basically, he looked for any little thing
- 3 he could find to make me look -- to downplay me and
- 4 then reprimanded me that day.
- 5 Q. Did you get a reprimand the same day as
- 6 you did the work with?
- 7 A. No.
- 8 Q. Two days later?
- 9 A. No. We -- first time I called Mr. Kane.
- 10 The second meeting is when he went out -- after I
- 11 talked to Mr. Kane, asked if we could work things
- 12 out and have a meeting, Mr. Fasciani came out and
- did a work with and then reprimanded me after that,
- 14 after the first call.
- 15 O. Now, how much time was between the
- 16 conversation in the car and the conversation in the
- 17 parking lot?
- 18 A. It's about a year. I was always working
- 19 under duress, kind of like that.
- 20 Q. Let me take you back to Exhibit 7. Is
- that the evaluation? What exhibit are you looking
- 22 at?
- 23 A. 7.
- 24 Q. Now, was this evaluation before or after

- 1 the conversation in which you were sitting in the
- 2 car?
- 3 A. This was after.
- 4 Q. And did you ever get any insight as to
- 5 why you thought Mr. Fasciani and Mr. Kane didn't
- 6 like you or were out to get you?
- 7 A. I don't know. I worked hard, went to
- 8 the jobs every week all the time. I know they were
- 9 giving other reps in my category -- age category a
- 10 hard time.
- 11 Q. Who were those?
- 12 A. Mr. Pondelli and Mr. Debugue that I know
- 13 of.
- 14 Q. I am sorry.
- 15 A. Mr. Pondelli. Mr. Debugue. I heard
- 16 that Mr. Fasciani gave some reps down in Louisiana
- 17 a very difficult time.
- 18 Q. Where did you hear that?
- 19 A. I met the reps.
- Q. Who were they?
- 21 A. Forget his name. Dean. I cannot think
- 22 of his last name.
- Q. Why do you think you were terminated?
- MR. SAHADY: Objection.

```
MR. LOFTIS: He can answer that.
 1
                     MR. SAHADY: There was no reason for
 2
 3
      his termination. That is the answer.
                     MR. LOFTIS: Well, then he's got no
 5
      lawsuit.
 6
          Q.
                 You are saying there was no motive of
      any kind for your termination?
 7
 8
                 I really can't answer that.
          Α.
 9
                     MR. SAHADY: No. He's saying there
      was no good reason, but there were motives for his
10
11
      termination.
12
                     MR. HENSON: Who are we deposing
13
      here?
14
                     MR. SAHADY: I am not here as a wall
15
      flower.
                     MR. HENSON:
16
                                  You are not here to
17
      answer questions either.
18
                     MR. SAHADY:
                                  I have a right to
19
      intervene when I think those questions are unfair.
20
                     MR. HENSON: I see completely
21
      through this.
22
```

What is the basis for your lawsuit?

MR. SAHADY: That is a legal

Q.

question again.

23

```
1 A. I am not a lawyer.
```

- Q. So you don't even know why you sued the
- 3 company?
- A. Again, you have to talk to my attorney.
- 5 Q. No. I am talking to you. Why do you
- 6 believe the company terminated you?
- 7 A. Why do I believe? It's improper.
- 8 Q. What was improper about it?
- 9 A. I did my job well. I went to work every
- 10 day. I did it to my best ability and two
- 11 individuals --
- 12 Q. What law do -- why do you think the
- 13 company violated some legal obligation to you when
- 14 you were terminated?
- MR. SAHADY: You don't expect him to
- 16 answer that, do you?
- 17 A. I don't have an answer to that. You
- 18 would have to talk with my attorney.
- 19 Q. What is the basis for your lawsuit?
- 20 A. They definitely harmed me.
- Q. Well, why are you suing the company?
- 22 What did they do wrong to you?
- MR. SAHADY: Objection. You are
- 24 asking for a legal basis.

19 you?

20 A. I really don't know.

21 Q. It could have been they didn't like you

It could have been they just didn't like

22 because they didn't like your attitude, correct

23 A. I have no idea.

Q.

18

MR. LOFTIS: Let's take a break.

```
66
 1
                     MR. SAHADY: Sure.
                     ( Short break taken. )
 2
 3
                Mr. Rodio, in this lawsuit do you have
      any understanding of what you claim the company did
 4
      that was unlawful?
 5
 6
         Α.
               Well --
 7
                     MR. SAHADY: I object to that but
      you may answer. I object.
                 Possibly. I think they terminated me to
 9
          Α.
10
      deny me my future benefit.
11
          Q.
                Have you ever testified to that effect
12
     before?
13
                 I've never been in a court before.
          Α.
14
          Q.
                Have you ever testified under oath
15
     before?
16
          Α.
                Never been in court before, no.
17
                 That is not -- have you ever testified
          Q.
18
      under oath before?
19
          Α.
                 I've never been in a court. I've never
      testified under oath.
20
21
                Do you recall testify about your
          Q.
22
      unemployment?
23
          Α.
                Oh, yes.
24
                Were you under oath?
          Q.
```

67 Yes. That's right. It was on a Α. 1 2 telephone. But you were under oath? 3 0. 4 Α. Yes, sir. I've never seen that. Can I see that? 5 MR. SAHADY: Just wait for the 6 7 question. 8 Let me -- I am going to direct your Q. attention to page 66. There is -- you will see on 9 the left-hand column there are line numbers. Do 10 you see there is a question again there line 10. 11 12 Do you see that? 13 Α. Yes. 14 What is the question? Q. 15 "What do you think happened?" Α. 16 Q. Go on. 17 Α. "Why were they all of a sudden dissatisfied with you?" 18 19 Q. What was your answer? 20 "Well, I was a grandfathered employee 21 from 1988. I had 26 years. In four more years, I 22 would have 30. I would get insurance for the rest 23 of my life at the going rate and my pension, and

also if there was some sort of buy-out package, we

- 1 get two weeks' pay severance package for each year.
- 2 I am not the only employee. There were other
- 3 people that were kind of treated the same way as I
- 4 was, and they were all in the same category of my
- 5 age in years. And I believe that's what a lot of
- 6 this is about."
- 7 Q. Now, this took place -- well, it's
- 8 whenever it took place.
- A. There was a strong rumor of a buy-out
- 10 coming out.
- 11 Q. I am sorry. What?
- 12 A. Nothing.
- 13 Q. What did you say?
- 14 A. I said there was a rumor that we were
- 15 going to be merging. There was a buy-out in the
- 16 works.
- 17 Q. What was the rumor? Who was rumored --
- who was supposed to buy out the company?
- 19 A. There was -- we had a meeting and people
- 20 rumored that there was another restructuring
- 21 company coming. That is all.
- 22 Q. Was there? Do you recall?
- 23 A. There ended up being a merger.
- Q. And when did that take place?

```
1
          Α.
                  I believe just a few months ago.
 2
                 Two years later?
          Q.
                 Yes.
                        There were rumors.
 3
          Α.
                 So at the time of this testimony
          Q.
      whenever it was -- this will be dated --
 5
                      MR. SAHADY: It was January 29,
 6
 7
      2003.
                 -- was that your opinion at that time as
 8
          Q.
      to why you were terminated?
 9
                 They asked me for an opinion. That was
10
11
      the best I could come up with at that time.
12
          Q.
                 Well, was that what you believed at that
13
      time?
14
                 I said that. I must have believed it.
          Α.
                 Well, did you believe there was any
15
          Q.
16
      other reason at that time?
17
                 That was my best knowledge.
18
          Q.
                 Is what you just read from your prior
      testimony is that what you believe today?
19
20
          Α.
                 That is part, yes.
21
          Q.
                 Do you believe there were any other
2 2
      reasons other than that as you sit here today?
23
                 I don't know the other reasons.
24
      only people that know -- the other reasons are
```

```
1 Mr. Fasciani and Mr. Kane.
```

- 2 Q. Do you have an opinion yourself as to
- 3 whether there was any other reason other than what
- 4 you just read as to why you were terminated?
- 5 A. It was probably denying me of my future
- 6 benefits.
- 7 MR. LOFTIS: Can you read back the
- 8 question, please.
- 9 ( Record read. )
- 10 Q. Is that what you believe today?
- 11 A. Yes.
- 12 Q. Do you believe there was any other
- 13 reason as you sit here today?
- 14 A. The only people that know is
- 15 R.J. Reynolds.
- 16 Q. I am asking your opinion. You have sued
- 17 the company.
- 18 A. Yes.
- 19 Q. Are you claiming there was anything
- other than to deny you your pension as the reason
- 21 you were terminated?
- A. My insurance, my pension, the proper
- amount of pension and any future packages.
- Q. Anything else? Any other reason that

- 1 you believe that you were terminated other than to
- 2 deny you those benefits?
- 3 A. I don't recall anything else.
- 4 Q. So your claim against the company is
- 5 that you were terminated because you were
- 6 approaching age 55 and 30 years of service,
- 7 correct?
- 8 A. Is that what it says?
- 9 Q. It says in four more years, I would have
- 10 30 years.
- 11 A. That is what I said.
- 12 Q. And that is it?
- 13 A. That is -- that is what I said. It's
- 14 right there.
- 15 Q. And you have nothing else to say today
- 16 as to that issue?
- 17 A. No. It's just what I said. That is all
- 18 I can say.
- 19 Q. Okay. Now, in your answer at the
- 20 unemployment hearing you said there were other
- 21 people --
- MR. SAHADY: What page?
- MR. LOFTIS: Same page 66.
- Q. It said that other people that were kind

```
of devoid the same way as I was. Who were you
```

- 2 referring?
- 3 A. There was Ken Pondelli in Boston, Paul
- 4 Debugue. There is a fellow in California whose
- 5 name I don't know. I heard reports of other
- 6 people.
- 7 Q. Why would you get those reports?
- 8 A. Just word-of-mouth.
- 9 Q. From whom, directly from the division?
- 10 A. I am not -- come from other reps. I
- 11 cannot remember.
- 12 Q. Do you have -- do you understand the
- 13 difference between firsthand and secondhand?
- 14 A. Hmm.
- 15 Q. Did Mr. Debugue -- did you have a
- 16 conversation with Mr. Debugue about that issue?
- 17 A. These are just comments that I heard.
- 18 Q. No, sir. That is not what I asked you.
- 19 Did you and Mr. Debugue talk about what was
- 20 happening to him with respect to the company trying
- to get rid of him because he was approaching 30
- 22 years?
- A. He may have mentioned something in
- 24 passing. I don't recall. It was four or five

```
1 years ago. I cannot recall.
```

- Q. Why do you think he was someone that was
- 3 treated the same way as you were?
- 4 A. I just heard that through the grapevine.
- 5 O. You don't know whether that was true or
- 6 not? It was through the grapevine?
- 7 A. Right.
- 8 Q. So you don't know whether it is true or
- 9 not, do you?
- 10 A. I didn't. Only he knows if it is.
- 11 Q. Mr. Pondelli?
- 12 A. Mr. Pondelli.
- 13 Q. Is that more grapevine?
- 14 A. Yes.
- 15 Q. And I'd have to ask him if he felt the
- 16 same way that you did?
- 17 A. I guess you would.
- Do you have a list of these people
- 19 somewhere?
- 20 A. No.
- 21 Q. Do you have them written down in your
- 22 notes?
- 23 A. Just words that people -- things I heard
- 24 through the grapevine.

- 1 Q. Is all of this stuff you heard through
- the grapevine? To the extent that you remember
- 3 today or later a name of someone --
- A. Something happened four years ago -- I
- 5 cannot remember exactly what happened four years
- 6 ago.
- 7 Q. Did you ever talk to any of these people
- 8 personally?
- 9 A. I worked with them, yes.
- 10 Q. Did you ever talk to them about the
- 11 issue that the company was trying to get rid of
- 12 them before they got their 30 years in?
- 13 A. That might have come up in conversation
- 14 at a party or something. I don't know.
- 15 Q. Do you remember as you sit here today?
- 16 Yes or no.
- 17 A. I don't recall.
- 18 Q. Okay. Did you -- how did you hear about
- 19 the person in California? Did you actually talk to
- 20 that person or was that grapevine as well?
- A. We were talking amongst some reps, and
- one of reps had mentioned a person in California
- 23 was going through something similar.
- Q. Who were you talking to?